

# CITY OF DOVER, NEW HAMPSHIRE

# FY2024 PROPOSED BUDGET



## Recreation Department

Presented to the City Council

On March 1, 2023

**Gary Bannon**  
Director

# Recreation Department Budget Overview

## Vision Statement

To provide and expand recreation activities and facilities for participants of all ages to help foster a healthy, vibrant community.

## Mission Statement

To provide affordable, high quality recreation facilities and programs in collaboration with other City departments and local organizations, ensuring participants have access to a variety of recreational opportunities, thereby enhancing their quality of life.

# Recreation Department Strategic Plan Initiatives

## Customer Focused

- Marketing the programs and facilities collectively and individually to make sure every household and property owner is aware of the current offerings.
- Developing tools that can be used to solicit customer questions, ideas and feedback and to be prepared to respond quickly and completely to customer needs.

## Product and Process

- Develop a consistent tracking process for internal projects and customer requests for service.
- Create and implement a development timeline for program enhancement and expansion.

# Recreation Department Strategic Plan Initiatives

## Leadership and Governance

- Create opportunities to integrate Advisory Board members into programming and facility project development.
- Build neighborhood connections in the area of local parks to help facilitate regular communications and best use and care of City parks.

## Financial and Benchmark

- Analyze the impact of quality recreation programs and facilities on property values.
- Update data on economic impacts to the local business sector due to recreation events and facility use.

# Recreation Department Budget Breakdown

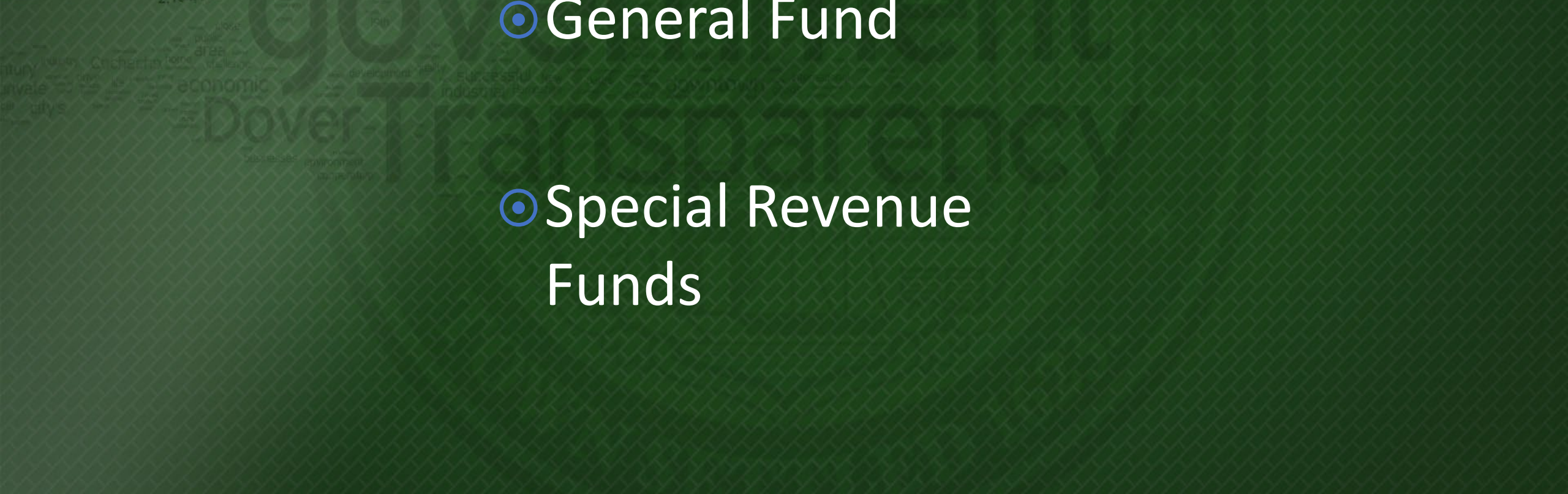
- Budget Categories
- Budget overview and impact on taxes
- Budget Changes and Potential Adjustments

7,891,558	8,820,760	6,550,000	21,137,974	23,003,887	5,404,763	5,700,752	56,059,717	57,853,932	9,904,181	10,497,620	10,031,151	2.02%	3.58%
17,298,396	18,866,656	20,199,334	4,589,131	4,286,840	48,768,600	51,219,578	9,421,202	12,369,688	13,561,005	13,211,005	-100.00%	-100.00%	3.13%
2,805,056	3,616,567	3,645,193	40,997,129	43,735,038	9,075,484	9,172,633	12,369,688	12,369,688	24,068,625	23,242,156	2.90%	3.13%	
31,493,614	35,257,601	38,510,525	7,981,281	8,454,265	11,070,486	11,606,630	21,811,090	22,294,069	24,068,625	23,242,156			
6,730,745	7,295,142	7,237,621	12,100,816	11,509,762	20,145,970	21,204,263	21,811,090	22,294,069	24,068,625	23,242,156			
9,296,859	10,952,094	11,731,122	100,000	19,964,027	20,145,970	21,204,263	21,811,090	22,294,069	24,068,625	23,242,156			
1,046,897	1,075,000	250,000	20,000,000	19,964,027	20,145,970	21,204,263	21,811,090	22,294,069	24,068,625	23,242,156			
17,074,504	19,322,236	19,218,643	20,000,000	19,964,027	20,145,970	21,204,263	21,811,090	22,294,069	24,068,625	23,242,156			
50,939	1,384,216	1,891,620	604,026	1,174,000	2,887,615	1,504,332	172,017	368,398	1,086,547	38,165	3,956,725	10,077,900	
3,044,710	1,568,260	1,332,678	938,640	1,865,897	1,117,923	295,389	3,840,139	1,375,775	483,769	180,900	5,361,640	13,954,700	
31,056	811,511	28,626	943,938	(302,291)	1,117,923	295,389	3,840,139	850,102	308,269	130,885	1,756,762	4,350,000	
3,126,705	3,763,987	3,252,924	2,486,604	2,737,909	5,033,562	2,450,976	3,840,139	2,594,275	1,678,785	349,950	11,114,127	28,309,000	
673,483	564,394	(57,621)	743,760	472,984	621,219	97,149	248,569	482,979	593,439	(466,469)	955,667	3,300,000	
723,735	1,655,235	(825,000)	369,694	(591,054)	(439,276)	596,144	783,258	482,979	593,439	(350,000)	2,140,519	3,914,000	
796,897	28,103	(103,593)	963,454	(218,070)	181,943	1,058,293	606,927	482,979	1,764,556	(816,469)	2,096,186	6,167,000	
2,194,115	2,247,732	(103,593)	963,454	(218,070)	181,943	1,058,293	606,927	482,979	1,764,556	(816,469)	2,096,186	6,167,000	

# Recreation Funds

● General Fund

● Special Revenue Funds



# Recreation General Fund Accounts

- Administration
- Recreation Programs
- Indoor Pool
- Jenny Thompson Pool
- Ice Arena

# Recreation General Fund Expenses

Fund	FY23	FY24 Mgr Proposed	Change	%
Administration	\$842,882	\$896,793	\$53,911	6.4
Rec Programs	\$185,862	\$80,792	(\$105,070)	(56.53)
Indoor Pool	\$606,907	\$645,797	\$38,890	6.41
Jenny Thompson Pool	\$133,134	\$139,897	\$6,763	5.08
Ice Arena	\$1,150,381	\$1,254,891	\$104,510	9.08
<b>Total</b>	<b>\$2,919,166</b>	<b>\$3,018,170</b>	<b>\$99,004</b>	<b>3.39</b>



# Recreation General Fund Revenue

Fund	FY23	FY24 Mgr Proposed	Change	%
Indoor Pool	\$149,549	\$149,549	\$0	0
Jenny Thompson Pool	\$64,480	\$64,480	\$0	0
Ice Arena	\$1,166,630	\$1,142,130	(\$24,500)	(2.0)
<b>Total</b>	<b>\$1,380,659</b>	<b>\$1,356,159</b>	<b>(\$24,500)</b>	<b>(2.0)</b>

# Recreation Department Impact on General Fund

FY24

Expenses: \$3,018,170

Revenue: \$1,356,159

\$1,662,011

City of Dover General Fund Total: \$146,705,670

Recreation General Fund Net Cost: \$1,662,011

**% of General Fund: 2%**

Average Residential Property tax bill:

\$8,000 x 2% = \$160.00/household

# Recreation Special Revenue

- McConnell Center Operations
- Recreation Programs
- McConnell Programs
- Indoor Pool Programs
- Senior Programs/Travel
- Dover Arena/Camp Kool

# Recreation Special Revenue Expenses

Fund	FY23	FY24 Mgr Proposed	Change	%
<b>McConnell Center</b>	<b>\$828,972</b>	<b>\$860,214</b>	<b>31,242</b>	<b>3.77</b>
<b>Rec Programs</b>	<b>\$150,298</b>	<b>\$130,122</b>	<b>(\$20,176)</b>	<b>(13.42)</b>
<b>McConnell Rec</b>	<b>\$93,092</b>	<b>\$81,916</b>	<b>(\$11,176)</b>	<b>(12.01)</b>
<b>Indoor Pool</b>	<b>\$22,067</b>	<b>\$23,006</b>	<b>\$939</b>	<b>4.26</b>
<b>Senior Center</b>	<b>\$157,541</b>	<b>\$158,453</b>	<b>\$912</b>	<b>0.58</b>
<b>Ice Arena</b>	<b>\$38,922</b>	<b>\$40,253</b>	<b>\$1,331</b>	<b>3.42</b>
<b>Total</b>	<b>\$461,920</b>	<b>\$433,750</b>	<b>(28,170)</b>	<b>(6.1)</b>

# Recreation Special Revenue Fund Revenues

Fund	FY23	FY24 Mgr Proposed	Change	%
<b>McConnell Center</b>	<b>\$828,972</b>	<b>\$860,214</b>	<b>\$31,242</b>	<b>3.77</b>
<b>Rec Programs</b>	<b>\$103,800</b>	<b>\$94,420</b>	<b>(\$9,380)</b>	<b>(9.04)</b>
<b>McConnell Rec</b>	<b>\$69,250</b>	<b>\$58,440</b>	<b>(\$10,810)</b>	<b>(15.61)</b>
<b>Indoor Pool</b>	<b>\$34,330</b>	<b>\$51,350</b>	<b>\$17,020</b>	<b>49.58</b>
<b>Senior Center</b>	<b>\$175,500</b>	<b>\$150,500</b>	<b>(\$25,000)</b>	<b>(14.25)</b>
<b>Ice Arena</b>	<b>\$79,040</b>	<b>\$79,040</b>	<b>\$0</b>	<b>0</b>
<b>Total</b>	<b>\$461,920</b>	<b>\$433,750</b>	<b>(\$28,170)</b>	<b>(6.1)</b>

# Recreation Overall Budget Expenses

Fund	FY23	FY24 Mgr Proposed	Change	%
<b>1000 General Fund</b>	<b>\$2,919,166</b>	<b>\$3,018,170</b>	<b>\$99,004</b>	<b>3.39</b>
<b>3381 McConnell Center</b>	<b>\$828,972</b>	<b>\$860,214</b>	<b>\$31,242</b>	<b>3.77</b>
<b>3410 Rec Programs Fund</b>	<b>\$461,920</b>	<b>\$433,750</b>	<b>(\$28,170)</b>	<b>(6.1)</b>
<b>Total</b>	<b>\$4,210,058</b>	<b>\$4,312,134</b>	<b>\$102,076</b>	<b>2.43</b>

# Recreation Department FY24 Challenges

## Hiring and retaining qualified and reliable staff

- Adapting operations to address societal pressures on Recreation facilities
- Rollout of new Skate park
- Waterfront development impacts on river access and coordination of public and program uses while under construction

- Affordable
- High Quality
- Facilities and Programs
- Collaboration
- City Departments
- Local Organizations
- Participants have access
- Variety
- Enhancing quality of life





7,891,558	8,820,760	6,553,887	21,137,974	23,003,887	5,404,763	5,700,752	56,059,717	57,853,932	9,904,181	10,497,620	10,031,151	2.02%	3.58%
17,298,396	18,866,656	20,199,334	4,589,131	4,286,840	48,768,600	51,219,578	9,421,202	12,369,888	13,561,005	13,211,005	-100.00%	-100.00%	3.13%
2,805,056	3,616,567	3,645,193	40,997,129	43,735,038	9,075,484	9,172,633	12,369,888	12,369,888	24,068,625	23,242,156	2.90%	3.13%	3.13%
31,493,614	35,257,601	38,510,525	7,981,281	8,454,265	11,070,486	11,606,630	21,811,090	22,294,069	24,068,625	23,242,156	5 Yr Cum 5	10 Yr Cum 5	4.00%
6,730,745	7,295,142	7,237,621	12,100,816	11,509,762	20,145,970	21,204,263	21,811,090	22,294,069	24,068,625	23,242,156	3,956,725	10,077,919	4.00%
9,296,859	10,952,094	11,731,122	100,000	19,964,027	20,145,970	21,204,263	21,811,090	22,294,069	24,068,625	23,242,156	5,361,640	13,954,719	4.35%
1,046,897	1,075,000	250,000	20,182,097	19,964,027	1,174,313	1,865,897	1,851,308	1,375,775	1,086,547	38,165	1,756,762	4,351,919	4.35%
17,074,504	19,322,236	19,218,643	604,026	938,640	(302,291)	2,737,909	3,540,139	2,594,275	1,678,785	349,950	11,114,127	28,309,119	4.35%
50,939	1,384,216	1,891,620	938,640	1,865,897	1,174,313	1,865,897	1,851,308	1,375,775	1,086,547	38,165	1,756,762	4,351,919	4.35%
3,044,710	1,568,260	1,332,678	943,938	(302,291)	2,737,909	5,033,562	2,450,976	2,594,275	1,678,785	349,950	11,114,127	28,309,119	4.35%
31,056	811,511	28,626	2,486,604	2,737,909	2,737,909	5,033,562	2,450,976	2,594,275	1,678,785	349,950	11,114,127	28,309,119	4.35%
3,126,705	3,763,987	3,252,924	2,486,604	2,737,909	2,737,909	5,033,562	2,450,976	2,594,275	1,678,785	349,950	11,114,127	28,309,119	4.35%
673,483	564,394	(57,621)	743,760	472,984	472,984	621,219	97,149	482,979	593,439	(466,469)	955,667	3,300,119	3.30%
723,735	1,655,235	(825,000)	369,694	(591,054)	(591,054)	(439,276)	596,144	482,979	593,439	(466,469)	955,667	3,300,119	3.30%
796,897	28,103	(103,593)	963,454	(100,000)	(100,000)	(218,070)	1,058,293	482,979	1,764,556	(816,469)	2,096,186	6,167,119	6.17%
2,194,115	2,247,732	(103,593)	963,454	(100,000)	(100,000)	(218,070)	1,058,293	482,979	1,764,556	(816,469)	2,096,186	6,167,119	6.17%

# Questions?

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